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FOCUS

Rubenstein Hall dedicated as Institute eyes becoming public policy school

Duke officials and members of the Institute community marked a milestone Nov. 4 with the dedication of Rubenstein Hall, the second building in the Institute's complex. The day's theme of celebra-

tion and gratitude was underscored by a focus on the future, as university officials spoke publicly for the first time about creating a new Duke school of public policy.

The \$12 million Rubenstein Hall opened in August, housing

technologically up-to-date classrooms, computer labs, a staffed resource room and on-campus space for the Institute's growing research centers.

At the dedication event—on the lawn between the Institute's two buildings—administrators thanked alumnus and trustee David Rubenstein for his \$5 million gift to the project. The contributions of Sanford Board of Visitors members and other donors also were recognized.

Rubenstein, in turn, thanked the anonymous Duke admissions officer who admitted him 40 years ago, as well as university officials who provided financial aid so he could enroll. "Tuition was \$2,000 a year then, but it seemed like \$200,000 to me," he said.

Rubenstein, who heads up the



CHRIS HILDRETH

Rubenstein Hall provides classrooms, meeting rooms and office space for expanding Institute research centers and programs.

world's leading private equity firm, said he hopes his contributions encourage more students to study public policy and spend time in public service. He called the four years he served as a White House aide "the most fulfilling of my career."

Among others recognized at the event was the Coca-Cola Foundation, whose gift funded

(Please see page 4)



CHRIS HILDRETH

Powell talk draws capacity crowd

General Colin Powell, USA, (Ret.) addressed 1,200 people as the keynote speaker for the Rubenstein Hall dedication. See story, page 4.

Joseph named to lead La. recovery foundation

Ambassador James A. Joseph, professor of the practice of PPS, was tapped in early November to chair the nonprofit Louisiana Disaster Recovery Foundation (LDRF), established to assist efforts to recover from the devastating effects of Hurricane Katrina.

In accepting the high-profile role, Joseph said, "I am delighted to be able to serve my home state of Louisiana in this way. I look forward to using my years of experience in government and philanthropy to help transform the disaster that hit the state into unprecedented opportunity."

The LDRF is an independent, private foundation established to support private, nonprofit organizations with long-term recovery efforts by focusing on education, housing, health care, legal assistance and jobs. The Louisiana Recovery Authority, by contrast, is a government body working to rebuild the physical infrastructure of the state.



(Please see page 3)

PPS students hone writing skills

The old writer's saw, "I'd have written less if I'd had more time," makes light of a frustrating reality: Producing good writing involves distilling ideas and winnowing words through multiple drafts.

For many PPS students, learning to revise again and again has been the most challenging aspect of the revised PPS curriculum, said

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Institute Updates

From the Director

TO THE SANFORD INSTITUTE COMMUNITY:

The time is right.

That is the unanimous conclusion reached by task force members who examined the question put to it by the provost: Is the moment right to move toward the creation of a school of public policy at Duke? Since Sept. 1, when the task force submitted its 111-page report to Provost Peter Lange, we've received enthusiastic endorsement of the concept from President Richard Brodhead, the provost, the Sanford faculty, the Sanford Board of Visitors and other supporters.

We have reason to celebrate because it has taken many years to arrive at this consensus. A tremendous opportunity lies before us, and we are now engaged in the creative and serious work needed to make it happen. The university, under the direction of the provost, is currently examining what, exactly, it would mean for us to become a school—organizationally, structurally, and financially. That process will probably not come to any conclusion until sometime next year. Academic processes take a while because they are thorough, and they have to ensure that what seems like a good idea is in fact a good idea and not in conflict with other university priorities. In addition, even good ideas cost money to implement, so we also have to ensure that we can find the necessary resources. Finally, the university is still developing its strategic plan for the future, and we will want to make sure a school would be supportive of that plan, and vice versa.

The vision articulated in the task force plan, for example, attempted to be consistent with what it understood to be one of the university's future goals: to advance our ability to put knowledge at the service of society. The task force supported a school because it believed it could meet both the Institute's current needs and the president's and provost's desire that such a school serve as a catalyst and resource for activities throughout the university that bear on public policy broadly defined. The school envisioned by the task force would enable the university to establish a broader, deeper engagement in public life while sustaining and enhancing undergraduate and graduate programs in public policy that have already earned national distinction.

At present, the Institute's development is constrained by the small size of its faculty and staff, its limited budget and impediments to fundraising—all dictated by its being a department within the College of Arts and Sciences. Although the Sanford Institute is ranked 10th among public policy schools and fifth in policy analysis by U.S. News and World Report, it is the only public policy program among the top 10 that is not a school.

We have a terrific, talented faculty (11 of whom hold distinguished chairs), but it is small and spread too thin. The task force endorsed doubling our tenure-track faculty to 42, which will allow other changes, such as a three-course load, that will enhance our recruiting capabilities.

The varied, complex administrative and financial relationships between the Institute and its 12 affiliated research centers require case-by-case solutions. Some centers will remain affiliated with the public policy school; others may not. We already have had several rounds of fruitful discussions with various centers, and will continue this process.

The task force looked in detail at the financial commitment that fulfillment of these goals will require, and is confident that, with the help of the university and a lot of friends and supporters, the \$40-50 million in needed endowment funds can be raised. We are now engaged in a deeper examination of the numbers.

In past years, many hands helped raise the resources to transfer the public policy program from its humble beginnings in the then-crumbling, asbestos-laden Old Chemistry Building to its current comfortable home. Our faculty find the prospect of becoming a school equally energizing and exciting, and we've rolled up our sleeves to go at it again.

I hope you'll join us.



Bruce Kuniholm

Institute responds to hurricane crisis

Since Hurricanes Katrina and Rita ravaged New Orleans and wide swaths of the Gulf Coast states in August and September, Institute faculty and students have responded to the disaster in a number of ways.

Jenni Owen, director of policy initiatives for the Institute's Center for Child and Family Policy, sent copies of the newly published guidebook "Reaching Out to Those in Need—A Guide to Establishing a Successful Disaster Relief Fund" to state government leaders in the Gulf states. Owen co-authored the guide with other former state employees who had successfully managed the Hurricane Floyd Relief Fund in 1999. The state of Alabama used the Floyd model to help establish their relief fund.

An evening panel discussion at the Institute allowed students to question David Schanzer, director of the Triangle Center on Terrorism and Homeland Security, Karl Linden, a Duke environmental engineering professor, and Orrin Pilkey and Andrew Coburn of the Nicholas School of the Environment and Earth Sciences. The panelists discussed the government planning for and response to the disaster, as well as the environmental policies and coastal development that exacerbated the damage.

In addition, through courses and informal meetings, faculty with the Hart Leadership Program (HLP) examined with students what leadership lessons can be gleaned from the catastrophic disaster.

"There are a host of important leadership and authority questions we as a society need to address to make sense of this," said Hart Director Alma Blount. "We're asking how and why leadership failed prior and in response to the hurricane, and what can we learn going forward?"

Robert Korstad, professor of PPS and history, urged his students to examine the processes that contributed to creating the demographic that was hit the hardest—the mostly poor and black population. "We shouldn't lose sight of the fact that these people were products of public policy disasters before the flooding," he said.

First-year MPPs practice art of cooperation



KAREN TAM



KAREN TAM

MPP students, (from left, above) **Will Crumbley, Sarah Campbell, Anya Wingert, Adam Duke, and Kenzie Strong** work together to lift classmate **Eric Haglund** through a web during a day of experiential team-building exercises held at Triangle Training's Pittsboro facilities during orientation week this fall. Traversing a high wire, **Donna Laverdiere** and **Mark Mitchell** help steady each other. **Elizabeth Sasser**, below, watches. Teams assigned in MPP courses performed activities together to strengthen the transfer of skills from the workshop to the classroom. A follow-up session is planned in January.



Joseph to lead LDRF (continued from page 1)

The LDRF will "work through and collaborate with existing philanthropic organizations seeking to help rebuild a new Louisiana that is fair and just," Joseph wrote in a letter published in *The Chronicle*. The organization can be contacted online at www.louisianahelp.org.

Joseph, a native of Opelousas, La., brings

to the new post 14 years experience as president and CEO of the Council on Foundations, an international association whose members have more than \$200 billion in assets. Among his many public service roles, Joseph served from 1996-2000 as ambassador to South Africa in the Clinton administration.

Hart Leadership News

Summer of Service • Summer of Service, an initiative launched through faculty member **Tony Brown's** "Enterprising Leadership" course, had a successful pilot program this summer. Nine Duke students conducted service-based internships in Chicago, New York and Washington, D.C. Students were paired with alumni host families, which helped give students a greater sense of connection to the city, and fostered bonds between alumni and current students.

The project was created by **Ellie Pishney, Elliot Miller** and **Jessie Palacios** in Brown's fall 2004 PPS 144s class. Summer of Service will be continued in 2006, with partners to include the Duke Career Center, the Alumni Club of New York and the Alumni Club of Washington, D.C.

Payne to work with NY museum • PPS lecturer **Bruce Payne**, director of Hart Leadership's program Leadership and the Arts in New York (LANY), will spend six months next spring working with the educational staff at the Rubin Museum of Art in New York on two projects: designing and initiating cooperative education projects involving several major Asian art collections; and planning initiatives for colleges and college students in connection with the visual and performing arts in New York. His work will be supported by the Don and Shelley Rubin Foundation.

In 2006, LANY will be on hiatus to undergo an evaluation and strategic planning process. LANY is scheduled to resume in the spring of 2007.

SOL to resume • After a one-year redesign process, the Hart Leadership Program's **Service Opportunities in Leadership (SOL)** will resume in spring 2006 with a gateway course, a grant application summer internship process and a fall capstone course.

The gateway course, "Border Crossing: Leadership, Value Conflicts and Public Life," will be co-taught by HLP Director **Alma Blount** and Visiting Assistant Professor **Steve Schewel**.

In the summer, selected students will embark on internships to conduct research with a community-based organization. In the fall, students will complete the SOL track with a follow-up capstone seminar that builds directly on their summer research experiences.

Sanford News Briefs

Jared Diamond to speak • Jared Diamond, professor of geography, UCLA, and author of many critically acclaimed science books, including the recently published *Collapse: How Societies Choose to Fail or Succeed*; the 1992 bestseller *The Third Chimpanzee*; and the 1998 Pulitzer Prize-winning *Guns, Germs, and Steel: the Fates of Human Societies*, will deliver the Crown Lecture in Ethics on Feb. 16, 2006. Details will be posted on the Institute's Web site in 2006.

MPP program signs agreement with Teach for America • Under a new agreement, alumni of Teach for America, a nonprofit through which recent college graduates teach for two years in low-income schools nationwide, will receive \$10,000 annually in tuition assistance when accepted to the Institute's MPP program. Students pursuing a master's as part of a joint-degree program will be awarded \$10,000 for their first year of study only.

This assistance will come in the form of a combination of a tuition fellowship and a payment for a teaching or research assistantship.

The idea for the proposal resulted from comments made by Drew Kim (MPP '96), an alumnus of TFA during an address at the TFA 15th Anniversary National Alumni Summit. Kim is now the chief policy advisor to the governor of Tennessee.

KAREN TAM



Ambassador **Brenda Schoonover**, former U.S. ambassador to Togo, addresses Returned Peace Corps Volunteers (RPCVs) at a Sept. 23 reception to welcome RPCVs who enrolled in the MPP and PIDP programs this year. RPCVs from the Triangle area attended the event in Fleishman Commons. Schoonover was a charter member of the Peace Corps and served 22 years as a foreign service officer.

Powell draws on life as a leader for dedication keynote address

During a Nov. 4 address to a capacity crowd at Wilson Recreation Center, Gen. Colin Powell, former U.S. Secretary of State, spoke optimistically of America as a welcoming nation that won't let terrorism alter its values, and which bears a responsibility to nurture democracies around the globe.

Powell's talk capped a day of events celebrating the dedication of Rubenstein Hall, the second building in the Sanford Institute complex. About 1,200 people attended the 4 p.m. lecture, while hundreds more listened to the speech via speakers broadcasting outside on the lawn.

In a wide-ranging, hour-long talk, Powell drew on his experiences as secretary of state from 2001-2004, his 35-year career in the United States Army—during which time he rose to the rank of four-star general and served as chairman of the Joint Chiefs of Staff—and his new roles as private citizen and retiree.

Powell characterized his four years as secretary of state, as "very demanding," with U.S. wars in Afghanistan and Iraq, the war on terrorism, and the continued global campaign against HIV/AIDS. He called the U.S. action in Afghanistan "a great success," which helped birth a new government that respects women and has held free, democratic elections.

Although he acknowledged that the Bush Administration's decision to invade Iraq was based on faulty intelligence about stockpiled weapons of mass destruction, Powell avoided criticizing the president and defended the objective: "The Iraqi people want the same thing we want—democracy."

"If we had done a better job in the immediate aftermath of the fall of Baghdad, we might not have had the insurgency and things might look a lot better today," Powell said.

His greatest wish is for a free Palestinian state "side by side with Israel." Powell said opportunities presented by the 2004 death of Palestinian leader Yasser Arafat seem to be evaporating, with the two nations "slipping back to old patterns."

Throughout the talk, Powell interspersed popular culture with tales from the frontlines of U.S. foreign policy, using humorous anecdotes to illustrate larger themes. As a person who "used to be somebody" and travel on Air Force One, Powell told of getting frisked by airport security, an example of how post-911 security measures became excessive.

Powell responded to a few questions from the audience, disarming students by first asking them questions about their GPAs and goals in life. He described himself as a "wild young lieutenant" who enjoyed his 20s and didn't excel in school.

Powell urged students to learn from disappointments and failures, and move on. "You can't play the tape backward and fix it. To be successful, you need to do the job today, think about what you need to do tomorrow, and dream about the day after tomorrow."

At the Rubenstein Hall dedication ceremony earlier in the day, Duke trustee **David Rubenstein** said Powell—the son of Jamaican immigrants who was educated in New York City public schools and rose to the highest ranks of government—"symbolizes what I care about. He is someone who has dedicated his life to public service. His story is an inspiration to me."

Rubenstein (continued from page 1)

the Susan B. King Multimedia and Technology Center in Rubenstein Hall, named in honor of the former trustee.

The opening of the building capped the tenure of Sanford Institute Director **Bruce Jentleson**, who served from 2000 through June of this year. **Charles Sanders**, chairman of the Sanford Institute Board of Visitors, praised Jentleson for leading the Institute to a new level of recognition and excellence, advances that "brought the Institute to the point where it has the opportunity to develop into a true school." Sanders also commended Director **Bruce Kuniholm's** leadership since July, which resulted in a task force report

that "eloquently articulated" the case for a school of public policy.

The task force, appointed by Provost **Peter Lange**, recommended this fall that Duke take steps to initiate a school of public policy. Duke's public policy program is the only top-10 policy program in the nation that is not a school.

Lange said a school structure would offer the Institute "the opportunity for greater autonomy, and expanded ambitions, yet remain deeply integrated with the rest of the university." He noted that "hurdles to be overcome remain" including financing the school and resolving complex administrative issues.

Writing skills (continued from page 1)



Fournier

Mellon Writing Fellow **Elizabeth Fournier**.

"They are used to getting it right the first time," Fournier said. Students often are surprised how long it can take to write a good two- or three-page memo, she added.

Fournier began working at the Institute this fall, helping transform the core Political Analysis course (PPS 114) into a university-sanctioned writing course. To assist the undergraduate faculty in making this permanent change to the curriculum, Fournier's project will continue four semesters.

This semester, she worked with Assistant Professor of PPS **Kristin Goss** and three graduate teaching assistants to develop assignments, lesson plans and other pedagogical materials aimed at providing students with discipline-specific writing experiences. The required writing section of the course is offered at three times each Friday, and will be offered at five times in the spring, due to increased enrollment.

Writing assignments have included an opinion/editorial and a political strategy memo—about the same length as the staple policy action memo, but with a different structure and purpose. Students also had to write a statement to be delivered on the floor of the U.S. Congress, using snappy, persuasive language that makes an impression when read aloud.

Jay Hamilton, director of undergraduate studies for PPS, oversaw a curriculum review last spring that led to a number of changes implemented this fall, including more writing. The goal is to provide students substantial writing support on the front end of the PPS major so they will be better equipped as junior and seniors to tackle capstone projects and honors theses.

A post-doctoral fellow affiliated with the University Writing Program, Fournier brings to the position a strong interest in teaching as well as public policy experience.

She was a policy consultant with Abt Associates and MFJ Datacorp—companies that provide data services and policy analysis to government, business and higher education clients—and focused her research primarily on health care delivery, prison population management and substance abuse treatment and prevention.

Fournier completed her PhD in public policy at UNC-Chapel Hill this year, writing a dissertation that analyzed substance abuse treatment policy and outcomes for U.S. opiate addicts.

New faculty working papers on the Sanford Web site
<http://www.pubpol.duke.edu/workingpapers.html>

"Patron or Bully? The Role of Foundations in Higher Education" by **Charles T. Clotfelter**. *Paper No. SAN05-09, November 2005*

"Underground Gun Markets" by **Philip J. Cook**, **Jens Ludwig**, **Sudhir Venkatesh** and **Anthony A. Braga**. *Paper No. SAN05-08, October 2005*

"The Elusive Curse of Oil" by **Michael Alexeev** and **Robert Conrad**. *Paper No. SAN05-07, August 2005*

"Who 'Won' Libya? The Force-Diplomacy Debate and Its Implications for Theory and Policy" by **Bruce W. Jentleson** and **Christopher A. Whytock**. *Paper No. SAN05-06, August 2005*

Student Highlights

MD/MPP elected to AMA post • **Chris DeRienzo**, an MD/MPP student, recently was elected to serve as a trustee to the American Medical Association. The yearlong commitment begins in June 2006 and involves helping direct the AMA and decide where the organization's funds and lobbying efforts should be focused. DeRienzo will be the only medical student on the 21-member board, and believes he is the first MD/MPP student to serve as an AMA trustee.



DeRienzo previously was elected to represent the Medical Student Section in the AMA House of Delegates, and served on the Medical Student Section Governing Council until this June. He has co-authored AMA resolutions on several topics, including implications of access to health care for medical students, teen and young adult suicide and medical student malpractice coverage.

DeRienzo said the MPP program has been "great with flexible scheduling to allow me to pursue this outside interest."

DeRienzo, of Northborough, Mass., graduated magna cum laude from Brandeis University with three undergraduate degrees in biochemistry, biology and psychology and completed his first two years at Duke Medical School before beginning his MPP coursework this fall.

Student aides lottery commission • **Katie Behr's** MPP project is taking her into one of North Carolina's most hotly debated issues—the lottery. With guidance from Professor **Phil Cook**, Behr prepared a briefing book that was distributed to members of the state lottery commission at their second meeting.

The 15-page book reviews all state lottery start-up histories; product mixes (games offered by each state lottery); government profit earmarking; advertising policies; overall sales trends; sales trends of individual lottery games; as well as the product mix, prize payout rates and sales by North Carolina's neighboring states.

PPS students collect Fulbrights • Six public policy graduates were among the 22 Duke University graduates and graduate students selected for Fulbright Scholarships for the 2005-06 year. J. William Fulbright Scholarships fund a year of study abroad.

Of the nearly 7,000 who apply, only about 1,100 grants are given to U.S. citizens to study overseas, said **Darla Deardorff**, Duke's Fulbright adviser.

This year's Sanford recipients were: **Nicole M. Ambrosetti** of Dunkirk, N.Y., who will study "Artistic Exchange in Contemporary Germany" in Germany; **Julia C. DiPrete** of Chicago, who will teach English in Germany; **David J. Finch** of High Point, N.C., who will teach English in Argentina; **Aneil P. Lala** of Chicago, who will teach English in South Korea; MPP graduate **Cindy Wang** of Taiwan, who will study "National Identity and Post-Soviet Estonian Economic Development" in Estonia; and **Katherine L. Wilson-Milne** of Boston. Wilson chose to decline the Fulbright Scholarship in order to accept a Hart Fellowship. She is a Hart Fellow working in Durban, South Africa, with the Legal Resources Centre's Women's Rights Project.

Melcher Awards • The Institute's DeWitt Wallace Center for Media and Democracy chose Duke undergrad **Andrew Gerst** as the 2004-2005 winner of the Melcher Family Award For Excellence In Journalism, for his article "Building Comunidad" from the May 2005 issue of the Duke student magazine *Towerview*. An honorable mention for investigative reporting went to **Jake Poses** and **Matt Sullivan** for their series of articles on possible steroid use by some Duke baseball team players, published in Duke's student newspaper *The Chronicle* in April 2005.

Global Policy

Speakers address politics, conflicts, development in Middle East and Africa

Thomas Lippman, a writer and journalist specializing in U.S. foreign policy and Middle Eastern affairs, spoke Nov. 15 at the Institute on the relationship between the U.S. and the Kingdom of Saudi Arabia including economic development, oil and gas, the war on terror and the overall relationship between the two countries. Former reporter, editor and foreign correspondent for *The Washington Post*, Lippman is the author of a number of books, including *Inside the Mirage: America's Fragile Partnership with Saudi Arabia* (2004).

William Gumede, South African journalist, spoke Sept. 26 at the Institute on his new political biography, *Thabo Mbeki And the Battle for the Soul Of The ANC*. The book chronicles Mbeki's spectacular rise to dominate Africa's oldest liberation movement. His talk was sponsored by the DeWitt Wallace Center for Media and Democracy.

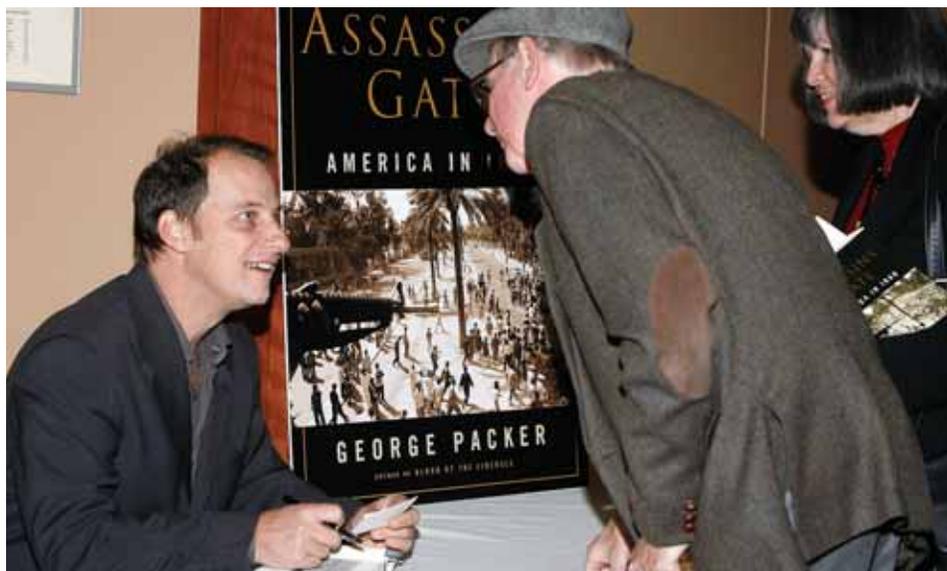
Paul Collier, director of CSAE (Centre for the Study of African Economics), St. Anthony's College, Oxford, spoke at the Institute Sept. 27 on "The Natural Resource Curse: Does Democracy Help or Hinder?" Collier works on a wide range of macroeconomic, microeconomic and political economy topics concerned with Africa. His talk was a University Seminar on Globalization, Equity and

Democratic Governance, presented by the Duke Center for International Development and the Duke University Center for International Studies.

Julian Schweitzer, director for human development (South Asia) at the World Bank, spoke Sept. 22 on "The Challenge of Good Governance: Does it Matter for Development?" as part of the Duke Center

for International Development (DCID) series "Rethinking Development Policy."

Onno Ruhl, World Bank advisor, spoke Sept. 19 on "The Role of the World Bank in Post-Conflict Environments: A Case Study of the Congo" as part of the seminar series sponsored by the Duke-UNC Rotary Center for International Studies in Peace and Conflict Resolution.



*George Packer, author of **Assassin's Gate: America in Iraq** and a staff writer for *The New Yorker*, signs books. He spoke about his experiences covering the war in Iraq during a talk in *Fleishman Commons* Oct. 26. Professor of PPS **Bruce Jentleson** moderated the discussion.*

Radio/TV commission debates regulation of media

News executives, journalists, media scholars and policy-makers from Europe and the United States examined how media regulation affects news coverage at the annual meeting of the Commission on Radio and Television Policy: Central, East and Southeastern Europe, Oct. 21-22 in Vienna, Austria. The commission is co-chaired by **Ellen Mickiewicz**, director of the DeWitt Wallace Center for Communications and Journalism, and **Erhard Busek**, former vice chancellor of Austria.

Participants from more than 20 countries discussed the proper roles to be played by journalists and by governments in providing economic incentives and legal protections for high-quality journalism. While the participants generally believed self-regulation

was always preferable to intervention by the state on basic questions of news judgment, most were also emphatic that only the state could provide protection from the predations of markets and unscrupulous owners. The proper balance of self-regulation and state regulation is not fixed, the participants agreed, but depends on the unique political, cultural and economic circumstances of individual countries.

Russian **Mikhail Fedotov**, executive secretary of the Russian Union of Journalists, argued that in his country self-regulation is now the only remaining bulwark against a national government determined to silence opposition views. By contrast, former U.S. regulator **Nicholas Johnson** argued for a system of regulation that constrained private

monopolies, which he said "had the same effect" as state censorship by limiting both the number and diversity of views in the media market.

Without some attention to these matters, said Busek, "the public cannot fight corruption" in government or in the private sector.

The Commission on Radio and Television Policy was founded in 1990 by former U.S. President Jimmy Carter to help advance the role of the free press in democratic societies. The commission's early work focused on media policy issues in the United States, Eastern and Western Europe, but in recent years has expanded its work to include new members from Central and Eastern Europe.

Workshop focuses on emerging Internet policies

Internet researchers from the United States, Asia and Canada gathered at the Institute this fall at a workshop titled “The American Footprint: The Impact of U.S. Technology and Technology Policy on the World,” hosted by the DeWitt Wallace Center for Media and Democracy.

“One of the goals of the conference was to bring together scholars from differing disciplines and backgrounds who were doing work on technology,” said **Ken Rogerson**, research director for the center. “One of the best outcomes of the workshop was a lively cross-discipline discussion.”

Rogerson moderated a panel comprised of political scientists **Jeffrey Hart** of Indiana University and **Laura Roselle** of Elon University, and **Jeff Seifert**, information science and technology policy analyst for the Congressional Research Service, who discussed “Technology Policy Trend-Setting: Who is Following, Who is Leading and How?” The panelists examined whether nations who are at the forefront of technology are also the first to develop policy.

Panelists **Derrick Cogburn** of Syracuse University, **Elisabeth Friedman** of University of San Francisco and **Betty Hanson** of University of Connecticut discussed whether the “digital divide” is growing or shrinking. DeWitt Director **Ellen Mickiewicz** moderated.

A third panel focused on the relationship between the private and public sector in the context of emerging technology policies. **Nanette Levinson** of American University, **J.P. Singh** of Georgetown University and **Ernest Wilson** of University of Maryland discussed conditions under which these groups might cooperate or compete. **Kip Frey**, DeWitt lecturer, moderated.

The sessions concluded with a focus on how technology is changing elections, campaigns and the democratic process itself. This discussion had an international perspective, with discussants **Randy Kløver** of Nanyang Technological University, **Tamara Small** of Queen's University, Ontario, Canada; and **Leslie Tkach-Kawasaki** of University of Tsukuba, Japan. **Richard Davis** of Brigham Young University moderated.

The conference was funded in part by **John B. Ford** (Duke '74) and the International Studies Association.

KATE JOYCE



Mother of seven, Elsie lifts her three-week-old son at the entrance to her home.

From the exhibition, “Grassland Phase II: Residents and government reshaping South Africa’s informal settlements,” on view at the Institute through 2005. Photographer Kate Joyce documented the daily lives and uncertain futures of South Africans living in a government-subsidized settlement. Joyce traveled to Bloemfontein in 2003 through a Lewis Hine Documentary Initiative Fellowship awarded by the Center for Documentary Studies. The exhibition was co-sponsored by the Institute, CDS and the Concilium on Southern Africa.

2005 Fleishman Fellows

This year’s Fleishman Fellows presented their research on Oct. 28. The Fleishman Fellowship provides a select group of leaders from domestic and international non-profit organizations, nongovernmental organizations, foundations, government, socially responsible businesses, and other civil society groups with the opportunity to pursue research at the Sanford Institute for a four-week mini-sabbatical each fall. Printed copies of their papers, listed below, are available from Milissa Markiewicz; 613-9244 or mmarkiew@duke.edu

Jeremy Druker, Transitions Online, Czech Republic: “Funding Models Used by Public Broadcasters in the United States and their Adaptability to Internet-Based Public-Service Media.” Druker serves as editor-in-chief of Transitions Online’s online English-language magazine that covers 28 countries in the post-communist region.

Yewoinshet Masresha, Hope for Children, Ethiopia: “Strong Shoulders: Documenting the Challenges Faced by AIDS-Affected Children and Women in Addis Ababa, Ethiopia.” Masresha is the founder and director of Ethiopia’s first NGO dedicated to

helping children affected by AIDS. Hope for Children runs four group homes and cares for more than 500 children.

Colin Legarde Hubo, Foundations for People Development Inc., Philippines: “Operationalizing Optimism for Social Partnerships in Poverty Reduction: Can Social Entrepreneurs and Cross-Sector Partnerships Empower Poor Communities in the Philippines?” Legarde Hubo’s current responsibilities include developing a business/NGO partnership model with the Center for Social Responsibility at the University of Asia and the Pacific.

Aginatha Rutazaa, Kilimanjaro Women Information and Exchange Consultancy Organization (KWEICO), Tanzania: “Reconciling Customary Law, Religious Law, and Statutory Law for Women’s Rights in Tanzania.” Rutazaa serves as senior program officer for human rights and legal counseling for KWEICO.

Bakhytnur Otarbayeva, National Debate Center, Kazakhstan: “A Model for Youth Leadership in Civil Society in Kazakhstan.” Otarbayeva is executive director of the National Debate Center, which uses a debate format to promote the ideals of civil society, teaching youth to respect the opinions of others as they seek solutions to social problems.

Rubenstein Hall Dedication Events

8:30 a.m. CONCURRENT SYMPOSIA

"Force, Diplomacy and American Foreign Policy" ~ Sanford, Room 04

Panelists: **Anne-Marie Slaughter**, Dean, Woodrow Wilson School, Princeton University; **Scott Silliman**, Professor of The Practice of Law and Executive Director, Center on Law, Ethics and National Security; and **Bruce W. Jentleson**, Professor of Public Policy and Political Science. Moderator: **Adam Abrams**, Sanford Institute Board member.

"The Reality of Child Abuse and Neglect: Across the Globe and Around the Corner"

~ Rubenstein, Room 153

Panelists: **Dr. Desmond Runyan**, Professor, UNC-Chapel Hill School of Medicine; **Kenneth A. Dodge**, Director, Duke Center for Child and Family Policy; **Donna-Marie Winn**, Co-Director, Durham Family Initiative; and **Laronda Blessing**, Duke MPP candidate. Moderator: **Marguerite Sallee**, President and CEO, America's Promise: The Alliance for Youth.

10:30 a.m. CONCURRENT SYMPOSIA

"Issues in Global Health Policy"

~ Sanford, Room 04

Panelists: **Dr. Barton F. Haynes**, Director, Center for HIV/AIDS Vaccine Immunology; **Kathryn Whetten**, Director, Center for Health Policy Law and Management; **Robert Cook-Deegan**, Director, Duke Center for Genome Ethics, Law and Policy; **Jennifer Reineke Pohlhaus**, Duke PhD candidate. Moderator: **Charles Sanders**, former CEO, Glaxo Inc.

"Taxation, Economic Reform and Integration into International Markets"

~ Rubenstein, Room 153

Panelists: **Victoria J. Perry**, International Monetary Fund; **Robert Conrad**, Director, Duke Center for International Development; **Malcolm Gillis**, Professor and President Emeritus, Rice University. Moderator: **Leslie Bains**, BOV member.

1:30 p.m. Building Dedication

~ Sanford Institute Lawn

2:30 p.m. Student Poster Sessions and Presentations

~ Rubenstein and Sanford buildings

4 p.m. KEYNOTE SPEAKER

General **Colin Powell**, USA (Ret.), Former U.S. Secretary of State
"Diplomacy: Persuasion, Trust & Values"
 ~ Wilson Recreation Center

5:15 p.m. Reception

~ Sanford Institute Lawn

7:30 p.m. Board of Visitors Dinner ~ Hart House Alumni Dinner ~ Fleishman Commons



Duke Trustee **David Rubenstein**, **Gen. Colin Powell** and **Bettie Rubenstein** listen as Powell is introduced.



BOV Chairman **Charlie Sanders** and his wife **Ann** laugh at one of Powell's stories.



Anne-Marie Slaughter, dean of Princeton's Woodrow Wilson School, speaks during the morning foreign policy panel.



Gen. Colin Powell greets journalist and Duke alumna **Judy Woodruff**.



Posters and displays showcase student research and activities.



Panelists field questions during the symposium on child abuse and neglect.





Colin Powell waves to students, at left, looking into Wilson Recreation Center, where 1,200 people (below) gathered for the keynote address. Before the talk, Powell met with, from left, Institute Director Bruce Kuniholm, David Rubenstein, and Duke President Richard Brodhead.



Professor Bruce Jentleson, Institute director during the building of Rubenstein Hall, discusses diplomacy during the morning foreign policy symposium.

Bettie and Bob Rubenstein, David Rubenstein's parents, below left, listen as President Brodhead presents to David the proclamation officially naming Rubenstein Hall.



PHOTOGRAPHY BY CHRIS HILDRETH

Spanking leads to higher levels of anxiety in children, study finds

No matter what the cultural norm, children who are physically disciplined with spanking and other approaches are more likely to be anxious and aggressive than children who are disciplined in other ways. This finding, published in the November/December journal *Child Development*, comes from surveys of parents and children in six different countries. The research was led by **Jennifer Lansford**, a research scientist



with the Institute's Center for Child and Family Policy.

"One implication of our findings is the need for caution in making recommendations about parenting practices across different cultural groups," Lansford said. "A particular parenting practice may become a problem only if parents use it in a cultural context that does not support the practice, for example, if they migrate from one country to another."

More frequent use of physical discipline was less strongly associated with child aggression and anxiety when it was perceived as being more culturally accepted.

The study grew out of existing controversies over whether parents should spank their children or use other forms of physical discipline. While some experts say physical discipline should never be used because of evidence that it is related to more, rather than fewer, child behavior problems and might escalate into physical abuse, others argue that the effects of physical discipline might depend on characteristics of children and families and the circumstances in which physical discipline is used.

To find out if the latter theory was valid, researchers from Duke, the University of Oregon and California State University-Long Beach, as well as universities in China, India, Italy, Kenya, the Philippines and Thailand, surveyed 336 mothers and their children.

The researchers found differences in how often mothers used physical discipline and mothers' perceptions of how often other parents used physical discipline. Specifically:

- Mothers in Thailand were the least likely to physically discipline their children, followed by mothers in China, the Philippines, Italy, India and Kenya, with mothers in Kenya most likely to physically discipline their children.
- More frequent use of physical discipline was less strongly associated with child aggression and anxiety when it was perceived as being more culturally accepted. However, physical discipline was associated with more aggression and anxiety regardless of the perception of cultural acceptance.
- In countries in which physical discipline was culturally accepted, children who were physically disciplined were less aggressive and less anxious than children who were physically disciplined in countries where physical discipline was rarely used.

In all countries, however, higher use of physical discipline was associated with more child aggression and anxiety.

The study was widely reported in the media, with inquiries from the BBC, NBC, CNN and outlets in Italy, Australia, Canada and Holland.

"Physical Discipline and Children's Adjustment: Cultural Normativeness as a Moderator." *Child Development* 76 (6): 1234. By J.E. Lansford, Quinn, N., Dodge, K.A. and Malone, P.S. (Duke University), Chang, L. (Chinese University of Hong Kong), Oburu, P. and Palmérus, K. (Göteborg University), Bacchini, D. (University of Naples), Pastorelli, C. and Bombi, A.S. (Rome University), Zelli, A. (Istituto Universitario di Scienze Motorie), Tapanya, S. (Chiang Mai University), Chaudhary, N. (University of Delhi), Deater-Deckard, K. (University of Oregon), and Manke, B. (California State University, Long Beach).

U.S. Dept. of Education leader joins faculty

William Modzeleski has joined the Institute faculty as a visiting professor of the practice, working closely with the Center for Child and Family Policy. He is the associate deputy under secretary in the U.S. Department of Education's Office of Safe and Drug Free Schools in Washington, D.C.



The Office of Safe and Drug Free Schools has broad responsibility in three areas: school safety, including alcohol, drug and violence prevention; school health, mental health and environmental health; and, character, civic and correctional education programs.

Modzeleski also oversees the Center for School Preparedness, which develops programs to assist schools in preparing for, responding to and recovering from possible terrorist attacks. Modzeleski has been involved in juvenile justice and school safety issues for more than 25 years.

During the Spring 2006 semester, Modzeleski will teach a course titled "Safe and Drug-Free Schools in the Current Era."

Conference to address needs of immigrant families

Scholars from pediatrics, law, social work, education, psychology, sociology, economics and anthropology will gather at conference titled "Immigrant Families in America: Multidisciplinary Views on the 21st Century," May 19-20, 2006, at the Institute.

The objective of the conference is to compile the top 10 recommendations the group would make for policymakers in relation to immigrant families. Papers presented at the conference, sponsored by the Institute's Center for Child and Family Policy, will be compiled into the fifth volume in the Duke Series on Child Development and Public Policy.

For more information, go to www.childandfamilypolicy.duke.edu/events.html.

Faculty News

John Ahearne, visiting professor in PPS, participated in a July 27 panel at the Brookings Institution, along with David Mosher of RAND and Peter Huessy of GeoStrategic Analysis. Ahearne also spoke at the U.S. Capitol on July 11 to a group of House and Senate staff on nuclear reprocessing and nonproliferation.

Alma Blount, Hart Leadership Program director, has been invited to participate with others at Duke in a five-year study, the **National Forum on Excellence in Higher Education**. The study is being coordinated by Richard Light of Harvard's Kennedy School of Government and Graduate School of Education. Duke joins 14 other colleges and universities for the study, including Harvard, MIT and Georgetown.

Charles Clotfelter, Z. Smith Reynolds Professor of PPS, presented at the American Political Science Association meeting in Washington, D.C., Sept. 1-4 and was honored for his prize-winning book (See Kudos, page 12). Clotfelter also participated in a conference at the University of Bristol Oct. 14 on ethnicity and education, and presented a paper, "Federal Oversight, Local Control, and the Specter of 'Resegregation in Southern Schools'" at the S4 Colloquium Series, Initiative in Spatial Structures in the Social Sciences, Oct. 21 at Brown University.

Christopher Conover, assistant research professor of PPS, delivered his paper, "How the U.S. achieved universal health coverage under George W. Bush" at the annual meeting of the American Political Science Association in September.

Phil Cook, professor of PPS, made a presentation to the N.C. Lottery Commission Oct. 26. His book, co-authored with Charles Clotfelter, *Selling Hope: State Lotteries in America*, was provided to all members of the commission. Cook also guided MPP student **Katie Behr** in the preparation of a briefing book for the lottery commission.

Joel L. Fleishman, professor of PPS and law, gave a talk titled "International Grantmaking—Accountability to WHOM, for What and How?" Sept. 26 at the International Committee of the Council on Foundations in Washington D.C.

James Hamilton, Charles S. Sydnor Professor of PPS, participated in the Oct. 6-8 Yale School of Forestry and Environmental Studies conference, "Climate Change: From Science to Action" in Aspen, Colo.

Robert Healy, visiting lecturer in PPS with the Duke Center for International Development, was elected to the board of directors of the Durham-based Forest History Society.

Sherman James, Susan B. King Professor of PPS, gave the keynote address titled "Social Determinants of Cardiovascular Disease in African American Men" Sept. 8 at the Second Annual Maya Angelou Research Center Conference on Minority Health and Health Disparities at Wake Forest University in Winston-Salem. He also was appointed to a five-year term on the editorial board of *PHYSIS: Revista de Saude Coletiva*, a Brazilian public health journal,

and has joined the Duke Council on Latin American Studies.

Bruce Jentleson, professor of PPS and political science, spoke about Iraq Oct. 10 with Rep. **David Price** and others to an audience of more than 500 in Chapel Hill, at a panel organized by the Democratic parties of Orange, Durham, Wake and Chatham counties. He moderated a panel discussion at Duke Nov. 10 titled "Examining Genocide: Why 'Never Again' Happens Again." He also presented "Who 'Won' Libya? The Force-Diplomacy Debate and Its Implications for Theory and Policy," (co-written with Christopher Whytock) at the American Political Science Association annual meeting in Washington, D.C., Sept. 1-4; and participated in the Brookings Project on Force and Legitimacy working group meeting in Dubai with delegations from India and Pakistan; and in the culminating conference of the Princeton Project on National Security at Princeton, both in September. Jentleson continues to post commentary several times a week to the popular America Abroad blog at tpmcafe.com.

Judith Kelley, assistant professor of PPS, presented a paper at the American Political Science Association annual meeting Sept. 1-4 in Washington, D.C., titled "Who Keeps Commitments and Why? The ICC and Bilateral Non-Surrender Agreements as a Quasi-Experiment."

Roy Kelly, professor of the practice of PPS, began serving in August as a resident fiscal decentralization advisor with the government of Cambodia's Ministry of Economy and Finance under a two-year Duke contract with the U.N. Capital Development Fund. He also made a presentation titled "Implementing Fiscal Decentralization: Strategic Opportunities for Property Tax Reform" at an International Property Tax Institute conference Aug. 23-24 in Prague, Czech Republic.

Anirudh Krishna, assistant professor of PPS, presented a paper titled "Do Poor People Care Less for Democracy? Testing Individual-Level Assumptions with Individual-Level Data" at the American Political Science Association annual meeting in Washington, D.C., Sept. 1-4.

Bruce Kuniholm, Institute director, participated in the Roundtable on Persian Gulf Security at the Stanley Foundation's 46th Strategy for Peace Conference at the Airlee Center Oct. 20-22 in Warrenton, Va. Kuniholm gave the keynote speech at the Nov. 9 Model UN Conference at Duke on "The right to self-defense and the necessity of pursuing that right through multilateral means."

Helen Ladd, Edgar T. Thompson Professor of PPS, gave an invited talk on "School Based Accountability: the U.S. Experience" at the "International Forum on Accountability in Education" Oct. 6 in Mexico City. During the same visit, Ladd presented a paper on race and charter schools at ITAM, in Mexico City. She also presented that paper at the Duke University Social Science Research Institute PARISS Seminar in September and at the annual meeting Nov. 3-5 of the Association for Public Policy Analysis and Management in Washington, D.C.

Faculty Publications

Clotfelter, Charles, H. Ladd and J. Vigdor.

"Classroom-Level Segregation and Resegregation in North Carolina." In *School Resegregation: Must the South Turn Back?* John Charles Boger and Gary Orfield, eds., Chapel Hill, N.C.: UNC Press, 2005.



Cook, Philip, J. Ludwig, and A. Braga. "Criminal Records of Homicide Offenders." *Journal of the American Medical Association* 294 (5):598-601 (August 3, 2005).

Cook-Deegan, Robert (with 10 others). Letter on "Issues in Biosecurity and Biosafety" *Science* 308:1867-1868 (June 24, 2005).

Fernholz, Fernando. "Debt Management and Debt Relief." In *Economic Reform in Zambia: The Potential and the Performance*, Catharine B. Hill and Malcolm F. McPherson, eds. Boston, Mass.: Harvard University Press, 2004.

Gifford, Elizabeth J., R. Weech-Maldonado, and P. Farley Short. "Low-income children's preventive services use: Implications of Parents' Medicaid status." *Health Care Financing Review* 26 (4):1-14 (Summer 2005).

Hamilton, James. *Regulation through Revelation: The Origin, Politics, and Impacts of the Toxics Release Inventory Program*. New York, N.Y.: Cambridge University Press, 2005.

Tifft, Susan E. "Getting Acquainted with Newspapers and Journalism," *Nieman Reports* 59 (3), Fall 2005.

Rondinelli, Dennis A. "Decentralization and Development." In *Handbook of International Development Governance*, A.M. Haque and M. Zafarulla, eds., New York, N.Y.: Marcel Dekker, 2005.

Rondinelli, Dennis A. "Assessing Government Policies for Business Competitiveness in Emerging Market Economies: An Institutional Approach." In *International Business-Government Relations in the 21st Century*, Robert Grosse, ed. Cambridge, England: Cambridge University Press, 2005.

Rondinelli Dennis A., T. London, and H. O'Neill. "Strange Bedfellows: Alliances Between Corporations and Non-Profits." In *Handbook of Strategic Alliances*, Oded Shenkar and Jeffrey J. Reuer, eds. Thousand Oaks, Calif.: Sage Publications, 2005.

Wiener, Jonathan B., J.K. Hammit, B. Swedlow, D. Kall, and Z. Zhou. "Precautionary Regulation in Europe and the United States: A Quantitative Comparison," *Risk Analysis* 25: 1-14 (2005).

Sloan honored with MERIT award



Frank Sloan, J. Alexander McMahon Professor of Health Policy, Law and Management and professor of economics, was selected for a National Institutes of Health (NIH)

MERIT Award in recognition of his high level of research productivity. The award was given along with renewal of Sloan's Institute on Aging grant titled "Visual Impairment, Treatment and Effects on the Elderly."

The NIH MERIT (Method to Extend Research in Time) Award recognizes researchers who have demonstrated superior competence and outstanding productivity. Fewer than 5 percent of NIH-funded investigators receive MERIT Awards.

Sloan noted that although the recognition went to him, "the work benefited from a number of collaborators, including my graduate students, one of my former graduate students, and faculty colleagues in the departments of ophthalmology and medicine."

Costanzo earns teaching honor

Philip Costanzo, associate director of the Center for Child and Family Policy and professor of psychology, received the University Scholar/Teacher of the Year Award, given by the Board of Higher Education and Ministry of the United Methodist Church. The award was presented at Duke's Founder's Day on Sept. 29.



Larry Moneta, adjunct associate professor of PPS, delivered the 15th annual Gerald L. Saddle mire Lecture Sept. 23 at Bowling Green State University titled, "Apply and Demand: Supporting Students as Learners and Consumers."

Ken Rogerson, research director, DeWitt Wallace Center for Communications and Journalism, presented a paper (co-author, J. Richmond) titled "Church On- and Offline: How Does a Religion's Internet Presence Reflect Its Offline Counterpart?" during the American Political Science Association annual meeting in Washington, D.C., Sept. 1-4, 2005. Rogerson was

Clotfelter book wins APSA award

Charles Clotfelter, Z. Smith Reynolds Professor of PPS, and professor of economics and law, has received the 2005 Gladys M. Kammerer Award given by the American Political Science Association for the best political science publication in 2004 in the field of U.S. national policy.

The award was presented for Clotfelter's book *After Brown—The Rise and Retreat of School Desegregation* (Princeton University Press). Judges wrote: "Of the many works produced around the fiftieth anniversary of Brown this book is especially valuable in combining rigorous empirical inquiry with thoughtful commentary on relevant policy questions."

The APSA also chose a co-winner, Geoffrey R. Stone of the University of Chicago, for his book *Perilous Times: Free Speech in Wartime* (W.W. Norton & Co.).

Rogerson article lauded

The American Political Science Association's Technology and Politics Section honored **Ken Rogerson**, research director for the Institute's DeWitt Wallace Center for Media and Democracy, for the Best Published Article in Technology and Politics. The award was given for "Talking Past Each Other: International Organization Internet Policy in the Developing World," (*International Politics*, June 2004) [Available online at www.palgrave-journals.com/ip/.]



the guest editor for a Summer 2005 special edition of the journal *Knowledge, Technology and Policy*, featuring articles on issues ranging from the use of the Internet in elections and campaigns to an analysis of the role of the World Summit on the Information Society.

Dennis A. Rondinelli, senior research scholar with DCID, was one of seven international experts invited to participate in United Nations Expert Group Meeting on Re-Inventing Public Enterprise Management Oct. 27-28 at U.N. headquarters in New York. While there, Rondinelli presented a paper, "Can Public Enterprises

Contribute to Development? A Critical Assessment and Alternatives for Reform." Rondinelli also was reappointed by the United Nations Economic and Social Council to a second four-year term as the U.S. member of the U.N. Committee of Experts on Public Administration. Rondinelli plans to participate in the Nov. 29 Eminent Scholars Conference on Decentralization and Governance in Developing Countries.

David Schanzer, visiting associate professor of the practice of PPS and director of the Triangle Center on Terrorism and Homeland Security, spoke on Oct. 24 at the North Carolina Bankers Association Management Conference on "The War on Terror: A Fifth Year Status Report." Schanzer also wrote three op-eds: "Oct. 15, The Forgotten Bioterror Anniversary," *St. Paul Pioneer Press*, Oct. 14, (with Col. David Hayden); "A Force to Deal with Disaster," (*Raleigh News & Observer*, Sept. 21); and "Homeland Security Must Learn From This," *News & Observer*, Sept. 4.

Anthony So, director of the program in Global Health and Technology Access, spoke at a global conference hosted by the Dag Hammarskjöld Foundation in Uppsala, Sweden in September. So also participated in the Sixth Global Health Promotion Conference in Bangkok, Thailand, Aug. 7-11, and presented at the International Network of Health Promotion Foundations Aug. 4-6. Reconnecting with colleagues from the Southeast Asian Tobacco Control Alliance, he joined a regional conference in Luang Prabang, Laos, on the economics of tobacco. So also recently served on the National Search Committee for a new executive director for the American Medical Student Association.

Art Spengler, professor the practice of PPS and manager of MPP spring consulting projects, has decided to return to Maryland after he completes his teaching commitments to PPS in 2005-2006.

Susan Tiff, Eugene C. Patterson Professor of the Practice of Journalism and PPS, moderated "Beyond Star Power and Personalities: The Media Role in Deepening Public Interest in Leadership" Oct. 19 as part of the Coach K and Fuqua School of Business Conference on Leadership. Tiff also made several posts during October to the political blog tpmcafe.com.

Jacob Vigdor, assistant professor of PPS and economics, presented a paper titled "Income Inequality and Housing Affordability" (co-authored with **Janna Matlack**, MPP '04) at the Federal Reserve Board of Governors in Washington, D.C., in July, at the American Real Estate and Urban Economics Association International Conference in Mexico in August, and at the University of Southern California School of Policy, Planning and Design in September. Also at the AREUEA conference, Vigdor presented, "Are Immigrant Ghettos Bad?" and "Does Urban Decay Harm the Poor?" Vigdor presented "The New Promised Land: Black-White Convergence in the American South 1940-2000" at the National Bureau of Economic Research Summer Institute Labor Studies workshop in July. He spoke on "Fifty Million Voters Can't Be Wrong: Economic Self-Interest and Electoral Politics" at the public economics workshop at the University of California-Berkeley in September.

MPP Notes

We are updating our alumni database in preparation for publication of a printed directory. If you haven't done so already, please send any address changes to jackie.terrell@duke.edu.

Drew Cummings ('05) and his wife, Amy, announce the birth of Webb Martin Cummings on Aug. 31. Drew is working for the Town of Carrboro, N.C.

Ivan Urlaub ('05) married Diana Maher on Oct. 16 in Fort Worth, Texas. Ivan is policy director for the N.C. Sustainable Energy Association in Raleigh, N.C.

Susan Brown Asam ('04) has returned — after a year in Hawaii and a great trip to New Zealand — to Washington, D.C., where she works at ICF Consulting.

Covington Brown ('04) has a new position as grant coordinator at Youth and Family Enrichment Services, a mental health services nonprofit in San Mateo County, Calif.

Tim Greeff ('04) has left ICF Consulting for a position at the Natural Resources Defense Council in Washington, D.C., as campaign manager for the Climate Center.

Allison Kidd-Miller ('04) married Brad Miller on Sept. 10 in Rocky Mount, Va. Allison is working as a trial attorney at the U.S. Department of Justice in Washington, D.C., through the Attorney General Honors Program.

Charles Mathews ('04) and his wife, Carrie, welcomed Avery Edith Mathews on Aug. 16. Charles works at Boston Healthcare Associates in Boston, Mass.

Lesley Woodburn ('04) has a new position with Booz Allen Hamilton in Washington, D.C.

Suzanne Adcock ('03) has been selected for the U.K. Civil Service "FastStream" program, an accelerated management training program for U.K. government service positions. She will be in the U.K. Department for International Development, similar to the U.S. Agency for International Development, and her first posting will be in the Glasgow, Scotland, office.

Katherine Tedrow Astrich ('03) received a Professional Achievement Award at the U.S. Office of

Management and Budget for exceptional performance in policy analysis and leadership in OMB-wide initiatives.

Tillman Finley ('03) has a new position as an associate in the law firm Sutherland Asbill & Brennan in Washington, D.C.

Andrea Ervin Howard ('03) has left the Veterans Administration to work as a project coordinator with the Children's Hospital of Philadelphia Information Services Department in Philadelphia, Pa.

Meaghan Muldoon Mann ('03) received an Honor Award at the U.S. Office of Management and Budget for her group's analysis of the administration's Social Security reform proposals.

Autumn Newman McCain ('03) is assistant program director at The Campagna Center in Alexandria, Va., supervising 12 after-school program sites.

Scott Douglas ('02) received a Secretary's Award for Distinguished Services in May, for his work with FDA to help ban Ephedra. Scott works as a science policy analyst at the U.S. Department of Health and Human Services in Washington, D.C.

Melanie Kadlic ('02) has been appointed to the Minority Student Achievement Oversight Committee of Fairfax County Schools' Board of Education, and she completed her first half-marathon.

Jennifer Loukissas Lynott ('02) recently received a Secretary's Award for Distinguished Service and a Presidential Citation Award from the American Psychological Association for her work on the Real Men, Real Depression public education campaign. Jennifer works at the National Institute of Mental Health in the National Institutes of Health in Bethesda, Md.

Eric Sapp ('02) left the office of Rep. David Price (D-NC) for a position as partner in Common Good Strategies, doing faith and politics consulting for the Democratic Party.

William Ewell ('01) married Sara Suglia on Oct. 9 in Amherst, Mass. William is senior research coordinator at the Hunt Institute for Educational Leadership and Policy in Chapel Hill, N.C., and he is also pursuing a PhD in political science

Alumnus appointed dean of Pardee Rand Graduate School



Sanford alumnus **John D. Graham (MPP '80)**, a senior official in the White House Office of Management and Budget, was appointed in October as dean of the Frederick S. Pardee RAND Graduate School (PRGS) in Santa Monica, Calif.

"John Graham comes to RAND with an outstanding track record of achievements in teaching, research, research management and government service," said RAND Corp. President and CEO James A. Thomson.

Graham will assume his new position March 1. He will also conduct research as the holder of a newly created chair in policy analysis at RAND.

"I'm delighted to join RAND, which has a well-deserved reputation for producing some of the best policy analysis in the world," Graham said.

PRGS was founded in 1970 as one of America's original eight graduate programs in public policy and the only one based at a think tank. Currently 107 graduate students are enrolled.

Graham has served as administrator of the Office of Information and Regulatory Affairs in the Office of Management and Budget since July 2001. He was on the Harvard faculty from 1985 until 2001, and led the Harvard Center for Risk Analysis, which he founded.

A Pittsburgh, Pa., native, Graham earned his BA in politics and economics at Wake Forest University in 1978. He earned his MA in public policy at Duke in 1980, and his PhD in urban and public affairs from Carnegie-Mellon University in 1983.

at UNC-CH. Classmates **Gordon Wilson ('01)** and **Jaime Klimm ('03)** participated in the wedding party.

Amy Hepburn ('01), along with her husband, Matt Fore, and daughter, Juliette, 2, welcomed Liliana Hepburn Fore on Aug. 1. Amy and her family live in Alexandria, Va.

Sachin Agarwal ('00) is pursuing an MBA degree at the R.H. Smith School of Business at the University of Maryland at College Park, expected to graduate in May 2007.

Romy Gelb ('00) married John Zimmer in November in Washington, D.C. Romy is a senior manager of research at PhRMA Inc.

Amy Raslevich ('00) has left her position with Community Care Behavioral Health to become executive director of Child Watch of Pittsburgh, a nonprofit agency whose mission is to bring focus to the problems of at-risk children and mobilize the community to achieve collaborative solutions.

Mireya Bustamante Brogan ('99) and her husband, Chris Brogan, announce the birth of Maeve Essaouira Brogan on July 11. Mireya and her family live in Las Vegas, Nev.

Marcelo Fava ('99) has been promoted to senior manager at Accenture in Charlotte, N.C.

Cindy Siebert Kinkade ('99) has a new position as project manager at EDAW Inc., a private environmental consulting firm in San Diego, Calif.

Mary Elizabeth Suprock Linden ('99) married Paul Linden on Oct. 30, 2004, in Cincinnati, Ohio. Classmates **Silvia Shin ('99)** and **Cheryl Hauser McCormick ('99)** attended the wedding. Mary Elizabeth is a labor and employment attorney at Vorys, Sater, Seymour & Pease LLP in Cincinnati. She would like to express her gratitude to her MPP classmates for their heartfelt condolences on the occasion of her father's passing in 2003.

Joanna Hastings Sampson ('99) has left the Administration on Aging for a position at Pearson Government Solutions, a private consulting firm in Arlington, Va.

Silvia Shin ('99) finished law school at Boston College and is now an associate at Saul Ewing LLP in Philadelphia, Pa., using her policy degree in the public finance department. Silvia is engaged to Jeremy Lisnoff.

Susan Biles ('98) has a new position as policy director for the Texas General Land Office in Austin.

David Rowe ('97) was promoted to chief of the education branch at the U.S. Office of Management and Budget. David also received the Exceptional Service Award this year at OMB, for his work on expanding access and reforming the Pell Grant program for needy students.

Eric Griffin ('96) was recently promoted to assistant director of strategic customer services for Dallas, Texas, a new initiative of the city manager to assess and improve municipal service delivery. However, Eric is currently responsible for setting up and operating the Disaster Recovery Center in Dallas, housing FEMA and three dozen other agencies providing relief for victims of hurricanes Katrina and Rita.

Russell Rothman ('96) and his wife, Alice, welcomed Jacob Cameron Rothman on March 7. Jacob is named after Cameron Indoor Stadium where the Rothmans had their first date while students at Duke in 1996. Russell is an assistant professor of internal medicine and pediatrics at Vanderbilt University in Nashville, Tenn.

Karen O'Mansky ('95) and her husband, Andy Barron, announce the birth of Henry Narciso Barron on May 26. Karen works at Self-Help in Durham, N.C.

Brad Regens ('95) has left the Arizona legislature's budget office to become director of fiscal policy for the Arizona House of Representatives in Phoenix.

Laura Barton ('94) left New York City three years ago to work in the D.C. area and is now with Roam Secure Inc., an Arlington-based technology company, as senior engagement manager, Homeland Security Services Team. She lives in Old Town Alexandria, Va.

Erica Gum Burson ('94) is serving as an area representative to the Arlington/East Falls Church Civic Association, working on local zoning, traffic and development issues while maintaining her full-time job as stay-at-home mom.

Jennifer Hoffman ('94) and her husband, Chris Konvalinka, welcomed twins Elijah Ross and Trinity Kathleen on Feb. 7. After a six-month maternity leave, Jennifer has returned to work at the division of fiscal research of the North Carolina General Assembly.

Elizabeth Hudgins ('94) has returned to North Carolina to become senior director of policy and research for the N.C. Child Advocacy Institute in Raleigh.

Nick Johnson ('94) has returned from a six-month fellowship in New Zealand where he examined Working for Families, the New Zealand government's flagship program for reducing dependency on public benefits and encouraging people to work. While there, he wrote a blog [nicksnztravels.blogspot.com] which he called a random mix of travelogue, photos, public-policy musings and reports on life in New Zealand. Nick is state fiscal project director at the Center on Budget and Policy Priorities in Washington, D.C.

Leslie Flail Lewis ('94) has recently moved with her family from Massachusetts to Paradise Valley, Ariz.

Susie Powell ('94) was married to Zak Andersen on Aug. 19 in Big Sky, Mont. Classmates **Pam Seamans ('94)**, **Caroline Davis ('94)** and **Peter Dahling ('94)** attended.

Emiliana Vegas ('93) edited a book published by the World Bank (2005), titled *Incentives to Improve Teaching: Lessons from Latin America*.

Olga Corrales ('92) has left the United Nations Development Programme to work with the Tropical Agricultural Research and Higher Education Center (CATIE) in Turrialba, Costa Rica, as a manager of the Model Forest Regional Network for Latin America and the Caribbean. Her husband, **David Feingold ('92)**, continues his involvement in small business development.

Adam Jones ('92), his wife, Erin, and sons, Zach and Ben, announce the birth of Charles Killian Jones on August 17. Adam is chief operating officer of the Texas Education Agency, and was recently appointed as an ex-officio member to the board of directors of the Department of Information Resources, the state information technology agency. He and his family live in Austin, Texas.

Esther Alonso ('91) married John F. Clark on Oct. 22, on the waterfront in Miami Beach, Fla., despite the threat of Hurricane Wilma. Esther is a family practice physician in Cooper City, Fla.

Elizabeth Stone ('91) became the dean of the Ontario Veterinary College at the University of Guelph in Guelph, Ontario, Canada, on June 1.

Bradley Furber ('90) has left private law practice to become president of SoftwareOnline.com Inc., in Seattle, Wash.

Laurie Jarrett Rogers ('90) completed the yearlong Leadership Metro Richmond program in May, a public policy/leadership training program for local leaders, which included a project similar to the master's memo, for which she felt well-trained.

Ben Muskovitz ('90) has left the U.S. Department of State after 15 years of federal service to become vice president of The Services Group (TSG), an international development consulting firm in Arlington, Va. Ben will be responsible for the newly created Latin America and the Caribbean Division.

William Schuyler ('90) was honored in September by the AIDS Action Foundation at its Breakfast of Champions in Washington, D.C., an event honoring six national

leaders who have made a difference in the lives of people living with and affected by HIV. William was recognized for his work in ensuring prescription drug access for thousands of Americans living with HIV. He is vice president for federal government relations and trade for GlaxoSmithKline in Washington, D.C.

Bonnie Hogue Duffy ('89) and her husband, Charles Duffy, welcomed Matthew David Duffy on Sept. 18. Bonnie is director of federal and state policy at the Alzheimer's Association in Washington, D.C.

Rafael Aranda Vollmer ('87) recently had a book published by the Mexican Congress and the Federal Elections Institute titled "Poliarquias urbanas: competencia electoral en las ciudades y zonas metropolitanas de Mexico" (Urban poliarchies: electoral competition in urban Mexico). Rafael is director of external affairs for Avantel in Mexico.

Chuck Zeugner ('87) has been reappointed as an examiner for the Texas Award for Performance Excellence by the Quality Texas Foundation, recognizing Texas organizations that demonstrate superior performance, quality and customer satisfaction.

Rick Berzon ('84) has left the private sector for a position as HIV/AIDS monitoring, reporting and evaluation advisor within the Global Health Bureau of the U.S. Agency for International Development (USAID)/State Department in Washington, D.C.

Bruce Cowans ('83) was elected to the local city council for the Village of Glencoe, Ill., and is chair of the finance committee. Bruce continues his paid job as a senior vice president of MAXIMUS Inc., a management consulting firm for government agencies.

Tom Joseph ('81) has a new position with Waterman & Associates, a government relations firm, representing county governments and state-based associations of counties before Congress and the administration, focusing on health and human services. Tom previously was deputy director of the federal affairs office for Los Angeles County. He lives in Washington, D.C.

Tracy Enright Patterson ('81) is a research associate at the Center for Creative Leadership in Greensboro, N.C.

Undergraduate Alumni Notes

Chris Chandler ('03) is working for the nonprofit Sports 4 Kids in the San Francisco Bay area.

Christina J. Hsu ('03) is an MPA student at Princeton University's Woodrow Wilson School. She spent the summer working at the United Nations Conference on Trade and Development in Geneva, Switzerland, and is currently in Tokyo for the academic year on a National Security Education Program's Boren Fellowship. Christina is engaged in intensive Japanese language classes and researching how China's development is changing the U.S./Japan/China trilateral relationship. She will return to the Woodrow Wilson School next fall.

Ilana Simon ('02), a consultant with Resnicow Schroeder Associates, assisted with the opening of Duke's Nasher Museum of Art.

Jill Gentry ('01) began her first year in the master in public policy program at the Kennedy School of Government at Harvard University.

Ingrid Sheriff Allen ('00) married Judson Allen on Sept. 10 in Erie, Pa. Duke classmates **Lopa Patel**, **Meghan O'Meara** and **Susan (Black) Williams** were bridesmaids. Ingrid is an accountant supervisor at Edelman Public Relations in Washington, D.C. She and her husband live in Arlington, Va.

Lance Stern ('99) entered business school at the Stanford Graduate School of Business.

Timi Lewis ('95) is now the director of corporate affairs and strategic planning for NYC-TV, the official television station of the City of New York. Previously, Timi was a project manager with the Corporate Social Responsibility Group at Ernst & Young LLP. Prior to that, she was an international trade consultant for Arthur Anderson LLP and Ernst & Young LLP.

Geoff Archer ('94) began his PhD in management, entrepreneurship and ethics at the Darden Graduate School of Business Administration at the University of Virginia. His daughter, Annika, is 16 months old and is speaking German like her mother.

Margaret Hill Brackett ('93) and **David Brackett ('93)** announce the birth of their second daughter, Laura Claire, on April 25. Margaret, David and big sister Sara Ann live in Atlanta, where Margaret conducts program evaluations and statistical analysis for the Fulton County School System and David is an attorney with Bondurant, Mixson and Elmore LLP.

Chad Sarchio ('92), an assistant U.S. attorney in Washington D.C., and his wife Christina Guerole Sarchio, a partner with Howrey LLC, are expecting their second child in January. Chad remains an Army Reserve Major and instructor with the JAG School's criminal law department, and serves as a professional lecturer in law at George Washington Law School's trial advocacy program.



Aluma Devon MacWilliam (PPS '04) of Washington, D.C., greets Gen. Colin Powell at the reception following his talk Nov. 4 during Rubenstein Hall dedication events.

Will Silva ('91) was instrumental in the East Garrison Village redevelopment project in the county of Monterey, Calif. Will's company began working on the project in 1997. Representing new urbanism, the town is pedestrian friendly, environmentally sustainable and offers a full spectrum of housing. Will believes this to be an example of public policy studies at work in a local community.

John M. Owen, IV ('85) published a review in the Nov.-Dec. 2005 *Foreign Affairs* magazine titled, "Iraq and the Democratic Peace: Who Says Democracies Don't Fight?"

Brad Torgan ('83) was appointed by California Gov. Arnold Schwarzenegger to serve as the general counsel to the California Department of Parks and Recreation. Brad began the appointment on Sept. 1.

Scott McCartney ('82) is chairman of *The Chronicle* Alumni Advisory Board, which recently held its inaugural meeting on Duke's campus. He also is a columnist for the *Wall Street Journal* covering airlines and travel.

Craig Justice ('81) started the Blue-Merlot Winery in his garage. The winery is named for Bluey, his blue merle Australian shepherd, who is the cellar master.

Leslie Campbell Tucker III ('80) is now director of the privacy office at Wachovia Corp. in Charlotte.

Richard Schwartz ('75) practices education law as managing partner of Schwartz & Shaw in Raleigh, N.C. He recently was reappointed to the North Carolina Council on the Holocaust by Gov. Mike Easley, and was re-elected vice-chairman of the council. Schwartz was also re-elected president of the Development Foundation of the North Carolina Center for the Advancement of Teaching.

Barry Shelley ('75) and his partner, Brenda Wyss, are expecting their first child in November. Barry is a senior associate researcher for the Program Salvadoreño de Investigación sobre Desarrollo y Medio Ambiente (Salvadoran Program for Research on Development and the Environment) in San Salvador, El Salvador. He also teaches development and environmental economics part-time at Wheaton College in Norton, Mass. Brenda is an associate professor of economics at Wheaton. They reside in Pawtucket, R.I.



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Internship leads to job with Senator Dole

BY WILLIAM KEESLER

When Jenny Michael ('04) sought ideas for her MPP project from members of U.S. Sen. Elizabeth Dole's staff, they suggested a topic that hit close to home—the needs of dislocated traditional manufacturing workers across North Carolina.

Michael has watched over the past few years as the Lexington area, where she grew up, has lost thousands of furniture-making jobs.

"So it was a very real issue to me," she said. The project and a summer internship in Dole's Salisbury office helped lead to a full-time position for Michael on the senator's 17-member N.C. staff. She serves in Salisbury as a community outreach specialist.

Michael's job is to collect information for Dole about people's needs across the state and to help communities identify federal resources, including grants, that can help solve local problems. Since she started work June 1, she's traveled to towns from Hendersonville in the west to Clinton in the east to meet with leaders of a variety of organizations.

Michael, 28, said Dole is placing major emphasis on constituent service, and she likes being part of that. She has dealt with a range of issues, from work force development to energy to hunger. "I don't have to pick a particular passion," Michael said. "I can be passionate about a variety of things."

The variety appeals to the "big picture person" in her, she said. Her "big picture" focus probably had something to do with her majoring in public policy as a Duke undergraduate. After graduation from Duke in 1999, she helped found and then directed a nonprofit, the CIRCLe (College Initiatives to Reinvent Campus Life) Network, for two years. Then she worked in Washington for two years for the organization that absorbed the CIRCLe Network, the National Association of Student Personnel Administrators.



Jenny Michael in Sen. Elizabeth Dole's office.

DONNIE ROBERTS/THE DISPATCH

Dole and Michael have similar backgrounds. They grew up in towns just 20 miles apart and both are Duke alumni. Michael, however, thinks her previous work on federal grants for nonprofits had more to do with winning her a place on Dole's staff. Federal grants are another big priority for the senator, she said.

With the new job occupying most of her attention, Michael said she has given little thought to where life might lead her next.

"I've found that the most exciting jobs tend to build on the previous job," she said. "So I honestly cannot predict what's coming five years down the road."

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